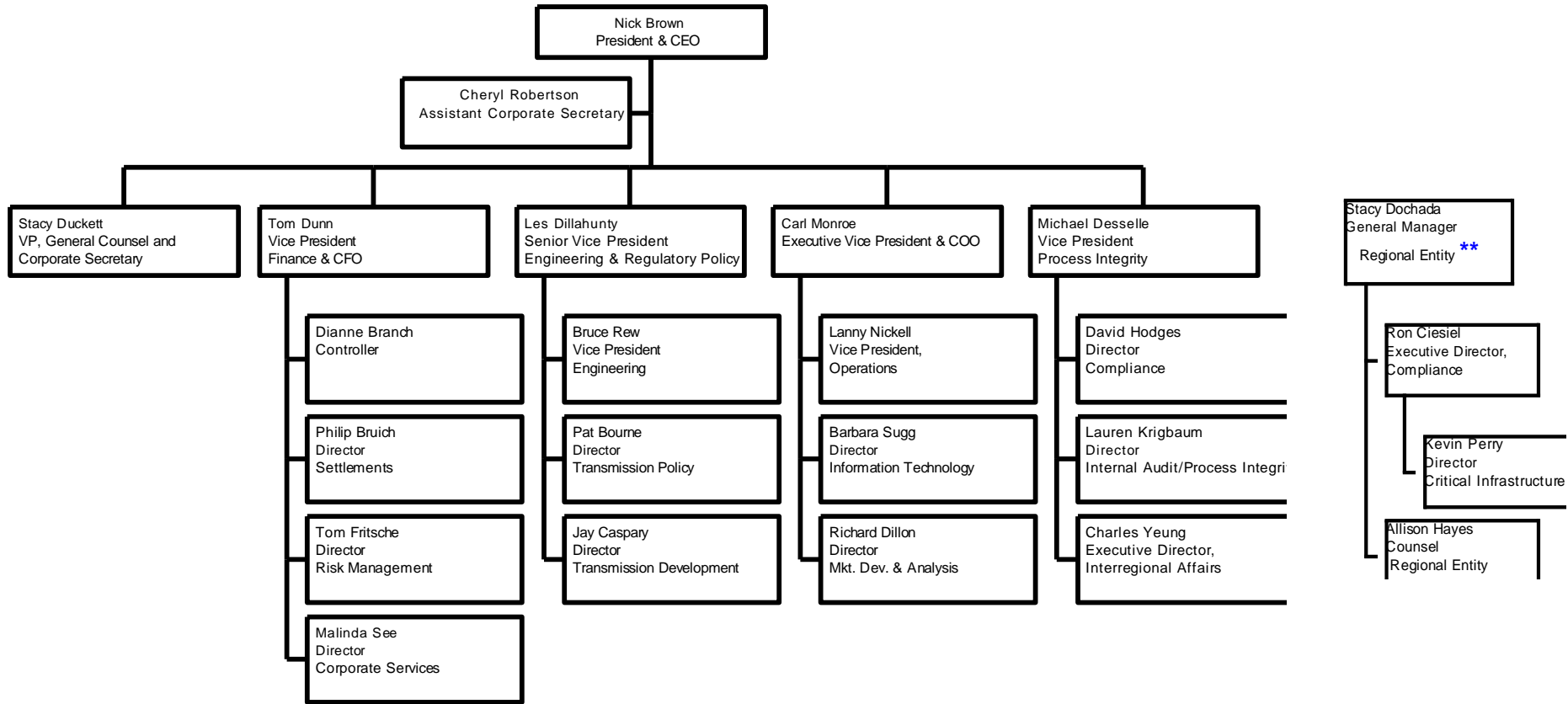
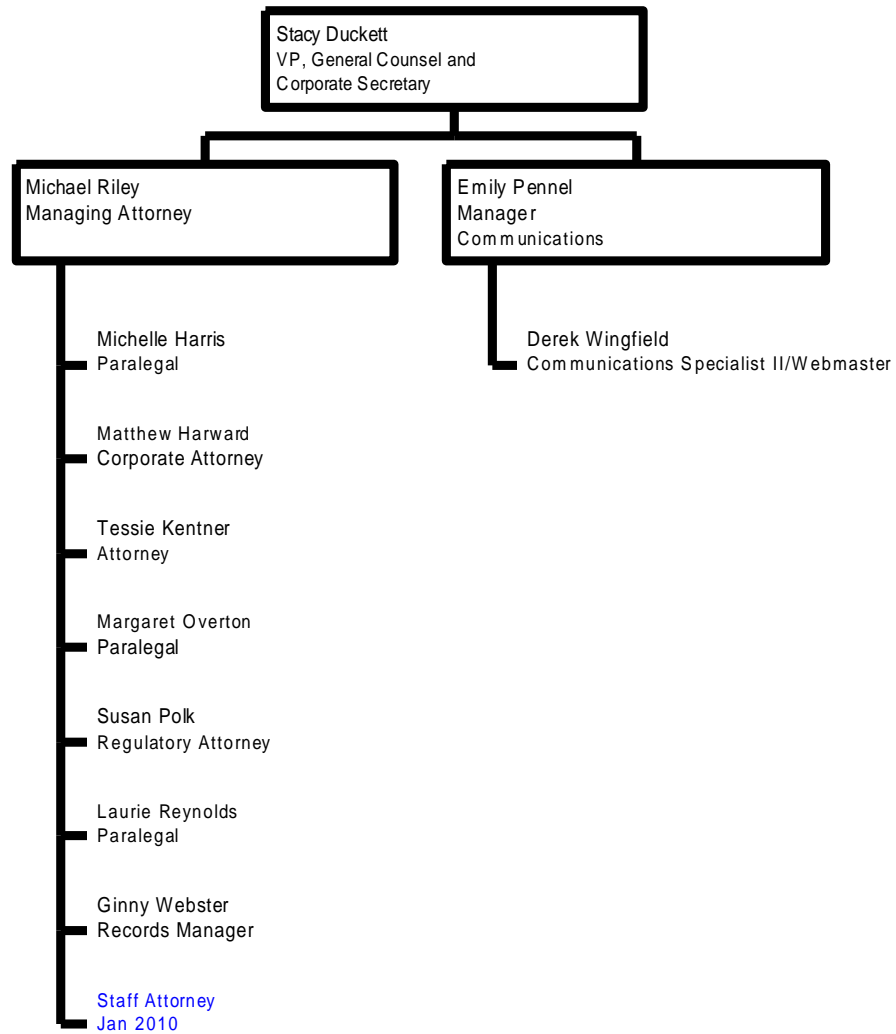


Southwest Power Pool 2010

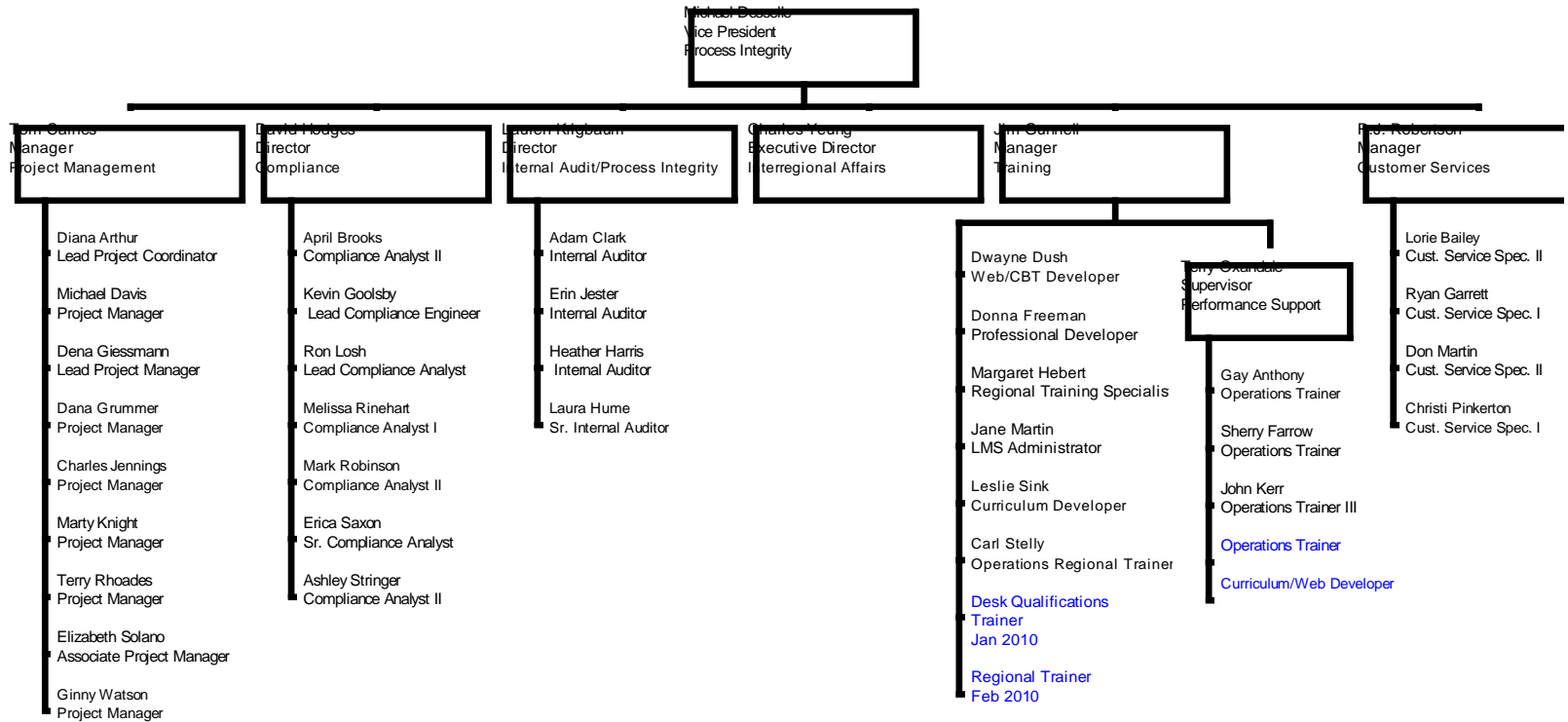


**** Reports directly
to SPP RE Trustees**

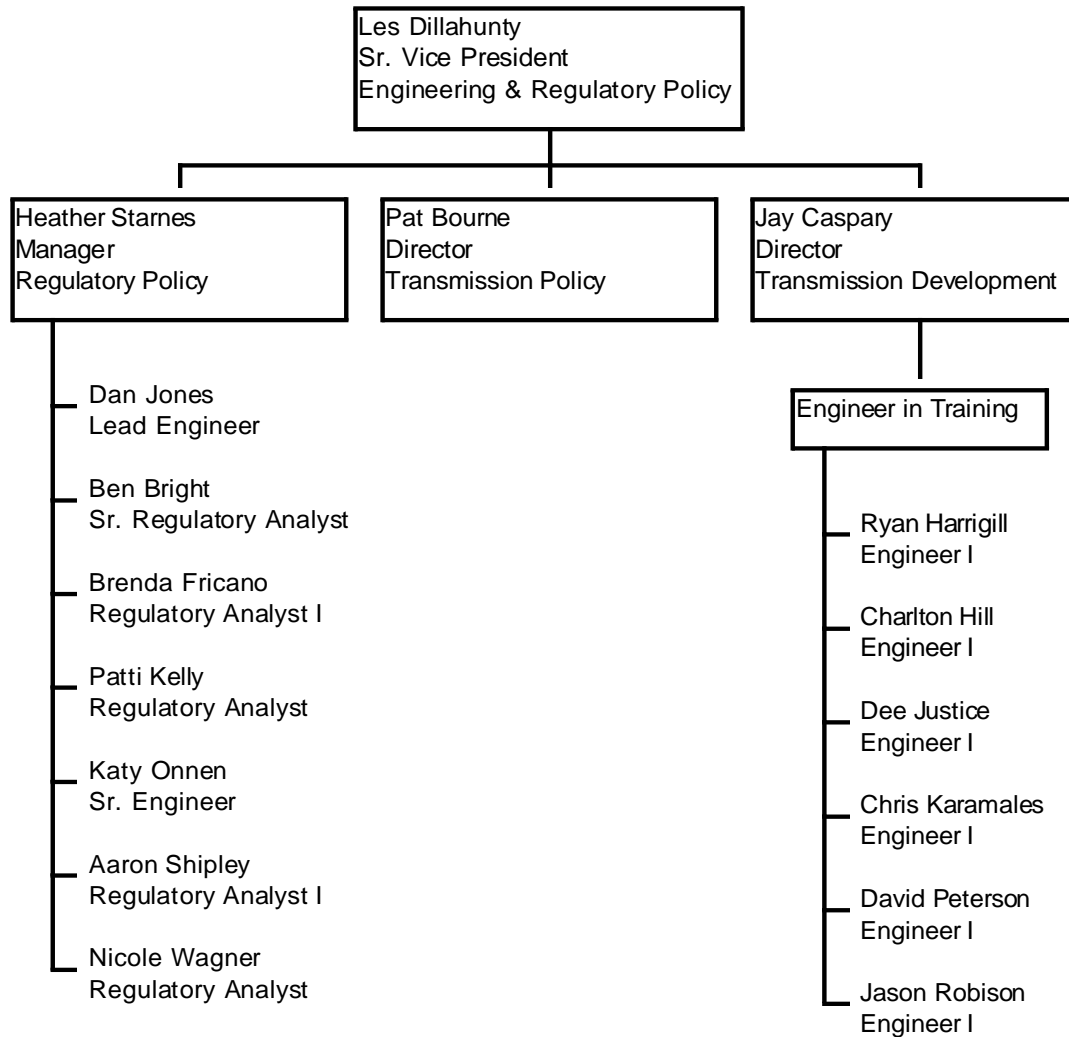
Southwest Power Pool Legal 2010



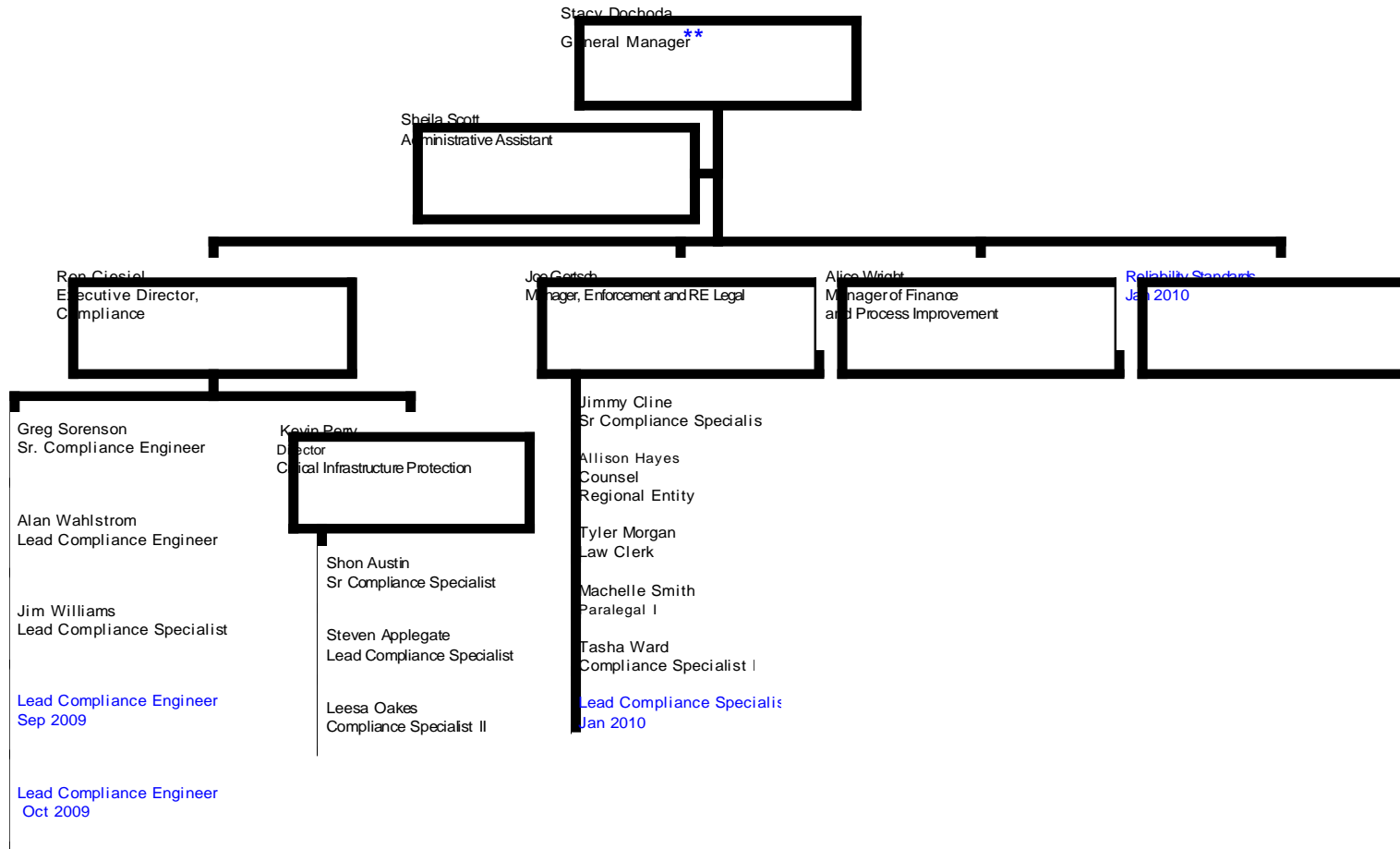
Southwest Power Pool Process Integrity 2010



**Southwest Power Pool Regulatory
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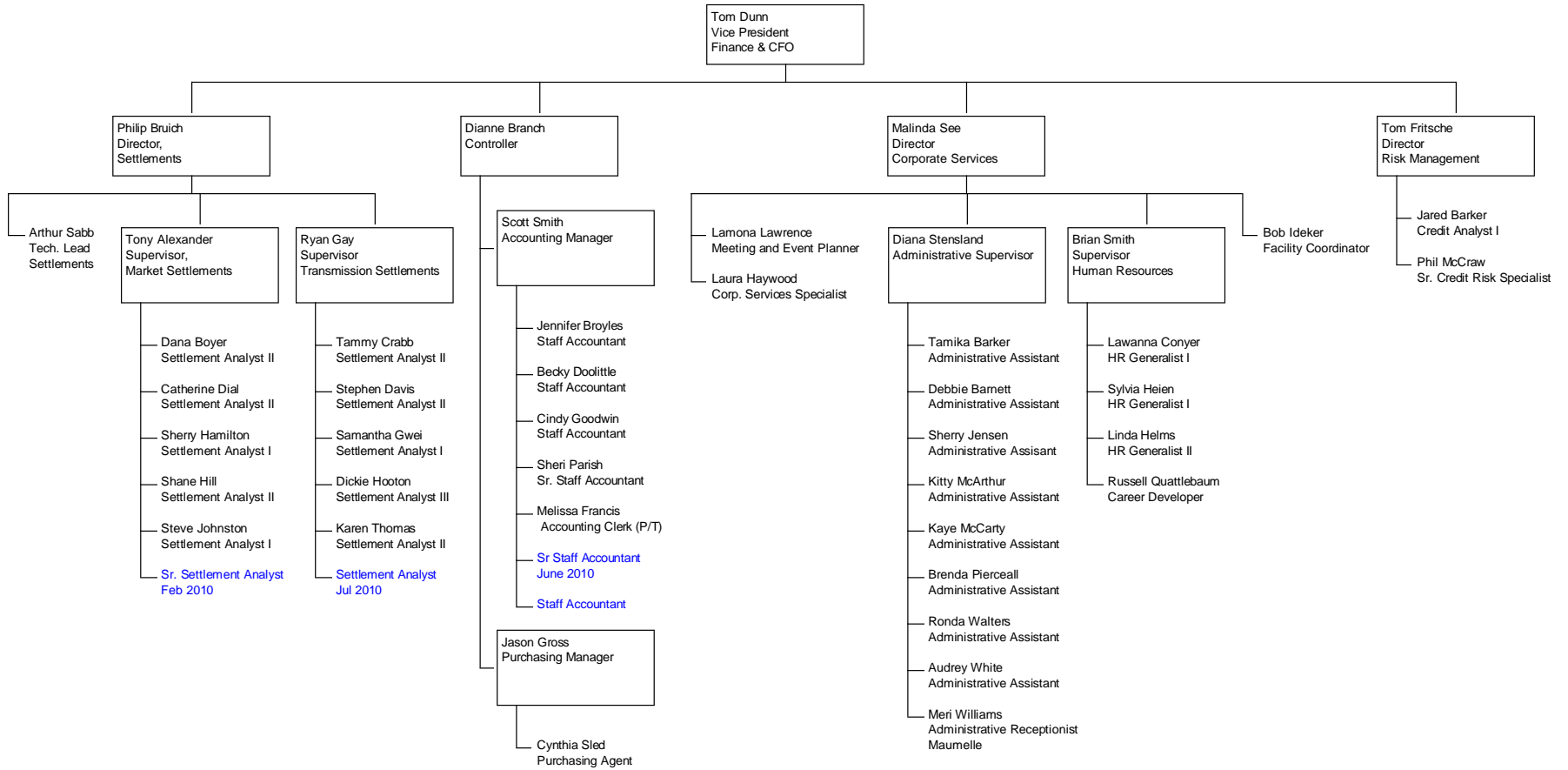


Southwest Power Pool Regional Entity 2010

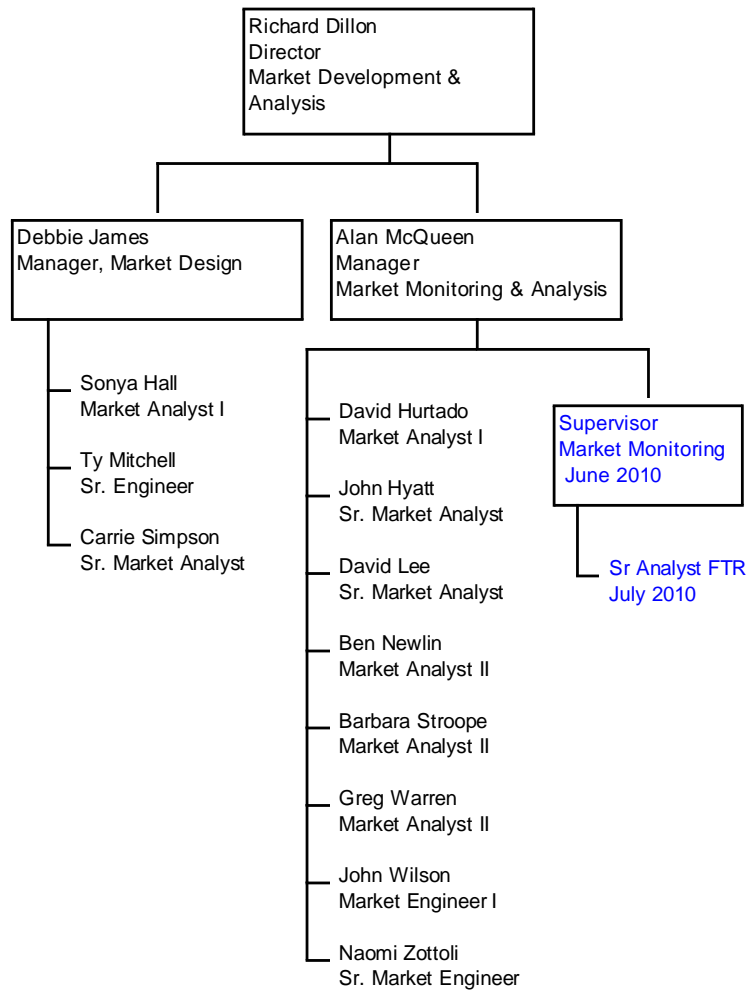


**** Reports directly
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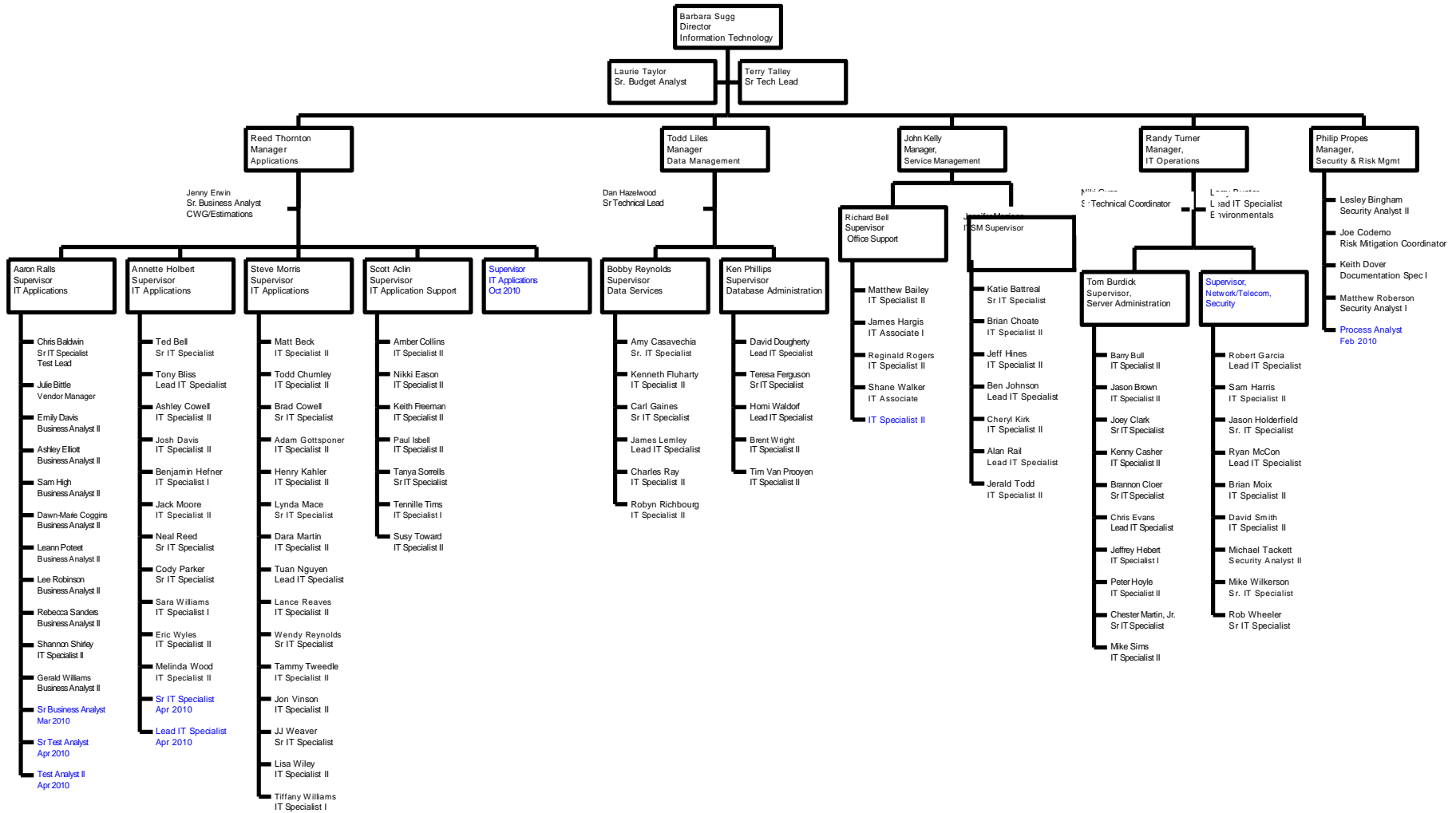
Southwest Power Pool Finance 2010



Southwest Power Pool Market Development 2010

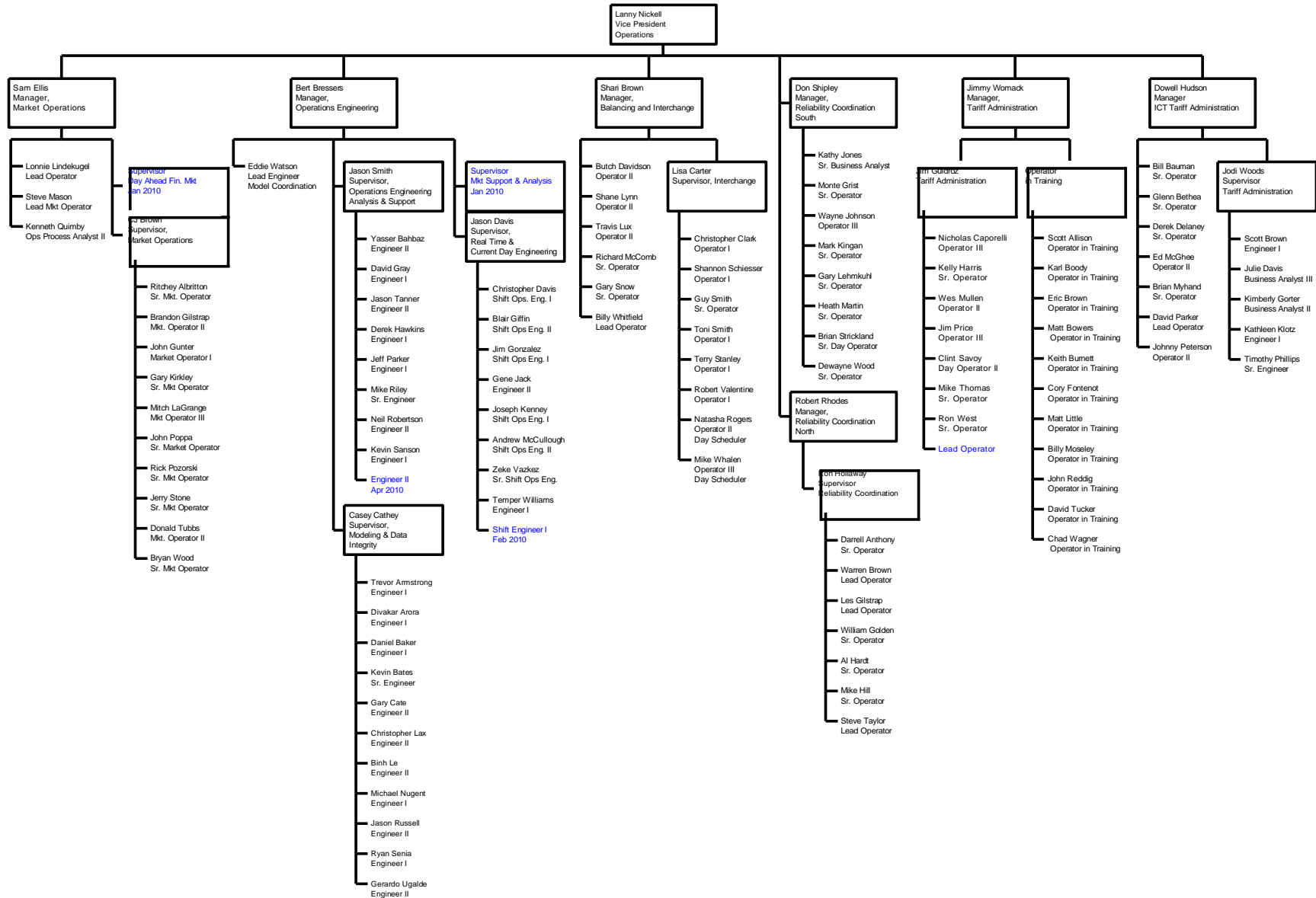


Southwest Power Pool IT 2010



Southwest Power Pool Operations

2010



Southwest Power Pool Engineering 2010

